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17 April 1947

MEMORANDUM FOR THE DIRECTOR, CENTRAL INTELLIGENCE:

SUBJECT: Proposed NIA Directive on the Coordination of Intelligence Production

1. The AC/AS-2 member of the Ad Hoc Committee is in general accord with the majority report of the Committee as presented, but dissents from that report with respect to paragraph 2 c (4) of the proposed directive.
2. Dominant interest is inseparable from mission, and the mission of each intelligence agency is determined by and must always be responsive to the requirements of the department or agency which it serves. There is no reason for attempting to delineate dominant interests, and consequently no reason for including paragraph 2 c (4) in the directive.
3. It is further considered that dominant interests should not and cannot be defined by the assignment of collection responsibilities. Dominant interests flow from the mission of the particular department or agency, which is not necessarily true of agreed collection assignments; collection assignments may be based on capabilities, dominant interest never.
4. Also, in including paragraph 2 c (4) under the heading "Staff Intelligence" there is a danger that, in spite of its broad definition, staff intelligence will tend to become confused with intelligence in fields of dominant interest and consequently its production would be narrowed and restricted.
5. For these reasons, the AC/AS-2 representative is of the opinion that paragraph 2 c (4) should be deleted from the proposed directive.
6. However, if this deletion should not be favorably considered by the Intelligence Advisory Board, the following paragraph is submitted as a substitute for paragraph 2 c (4) and in a desire to reach an accord. This proposed substitute accomplishes the purpose desired, and is not open to the objections noted above.

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a. Proposed paragraph 2 c (4). For the purposes of
par (3) above, the following division of interests agreed-to-in
NIA-Directive-Nor-7 subject to refinement through a continuous
program of coordination by the Director of Central Intelligence,
shall serve as a general delineation of dominant interests,
subject-to-refinement-and-adaptation-to-the-purposes-of-intelligence
production-through-a-continuous-program-of-coordination-by-the
Director-of-Central-Intelligence.

<u>Political, Cultural, Sociological Intelligence</u>	<u>State Department</u>
<u>Military Intelligence</u>	<u>War Department</u>
<u>Naval Intelligence</u>	<u>Navy Department</u>
<u>Air Intelligence</u>	<u>Army Air Forces</u>
<u>Economic and Scientific Intelligence</u>	<u>Each agency in</u> <u>accordance with its</u> <u>respective needs.</u>



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